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July 9, 2004

To Whom It May Concern:

Steven L. Carter Construction, Inc., has successfully completed countless commercial construction projects on time and on budget. I am happy to recommend Steven L. Carter for any type of Construction project.

As the Operations Manager at Fashion Square Sherman Oaks in Los Angeles, I had the distinction to award many commercial construction projects to Steven L. Carter Construction, Inc. From parking structures, concrete work, retail tenant improvements to small detailed projects, Steven L. Carter Construction, Inc. applied the same high quality supervision and quality control measures to each project.

The customer service and satisfaction Steven L. Carter Construction, Inc. affords all clients is unmatched. I would not hesitate to recommend Steven L. Carter Construction, Inc. for any construction project.

Sincerely,

A handwritten signature in purple ink, appearing to read "SM", written over a circular scribble.

Saul McCormack
Regional Operations Manager
East Coast Mid-Atlantic