



June 16, 2004

To whom it may concern,

Please let this letter serve as a formal written letter of recommendation for Steven L. Carter Construction, Inc.

As the General Manager of the Holiday Inn- City Center in Downtown Los Angeles, I had the distinct pleasure of working with Steven Carter during the completion of core modernization that encompassed all areas of the Hotel.

The hotel remained open throughout the renovation process. During the planning of each construction phase Steven Carter met with the building management and ownership to ensure that the timing, and areas to be rebuilt, were well planned to pose as little inconvenience as possible to our guests.

The team at SLCCI worked closely with the Hotel staff to ensure construction crews were not working in occupied areas. Due to the excellent management of this project there were few guest issues that resulted from construction.

As a result of the work completed on the hotel we have a beautiful new restaurant and bar, which are often filled to capacity. Our new guest rooms, corridors and exterior have put us on the map as one of the premier hotel choices in downtown Los Angeles and as a result our top line revenue and profits have increased.

In short would not hesitate to recommend Steven L. Carter Construction to anyone. If you have any questions or comments please feel free to contact me at (213) 743-7604

Sincerely,

A handwritten signature in black ink that reads "John B. Kelly".

John B. Kelly  
General Manager  
Holiday Inn- City Center